

CMS-SCM Crosswalk

The following table cross-references the competencies of the NCMA [Contract Management Standard, 4th edition](#) (CMS), with the volumes and chapters of California's [State Contracting Manual](#) (SCM).

SCM Volume & Chapter Number	CMS Competency
Volume 1	
Chapter 1: Introduction	1.4 Compliance
Chapter 2: The Basic Contracting Process	1.1 Knowledge, Skills, and Roles
Chapter 3: Additional Requirements for Specific Types of Contracts	1.5 Situational Assessment
Chapter 4: Standard Contract Format and DGS Contract Approval	3.1.4 Award Contract
Chapter 5: Competitive Bidding Methods	2.1.1 Plan Buying Strategy
Chapter 6: Contract Award Protests	3.1.4 Award Contract
Chapter 7: Miscellaneous Contracting Issues	2.1.1 Plan Buying Strategy
Chapter 8: Business Participation Program Requirements	2.1.1 Plan Buying Strategy
Chapter 9: Contract Management	4.1.1 Fulfill Contract
Chapter 10: Public Works Contracts	1.5 Situational Assessment
Chapter 11: Architectural and Engineering Contracts	1.5 Situational Assessment
Volume 2	
Chapter 1: Purchasing Authority	1.1 Knowledge, Skills, and Roles
Chapter 2: Roles & Responsibilities	1.1 Knowledge, Skills, and Roles
Chapter 3: Procurement Planning	2.1.1 Plan Buying Strategy
Chapter 4: Planning Process Considerations	2.1.1 Plan Buying Strategy
Chapter 5: Mandatory Purchase Considerations	2.1.1 Plan Buying Strategy

SCM Volume & Chapter Number	CMS Competency
Chapter 6: Ineligible Businesses	3.1.1 Evaluate Offer
Chapter 7: Reasonable Accommodations	2.1.1 Plan Buying Strategy
Chapter 8: Emergency Purchases	1.5 Situational Assessment
Chapter 9: Negotiation Process Guidelines and Procedures Under Public Contract Code 6611	3.1.2 Prepare for Negotiations 3.1.3 Conduct Negotiations
Chapter 10: Information Technology Procurements	1.5 Situational Assessment
Chapter 11: Shipping	2.1.1 Plan Buying Strategy
Chapter 12: Socioeconomic Programs	2.1.1 Plan Buying Strategy
Chapter 13: Environmental Programs	1.5 Situational Assessment
Chapter 14: Acquisition Method - Competitive	2.1.1 Plan Buying Strategy
Chapter 15: Acquisition Method - Non-Competitive	2.1.1 Plan Buying Strategy
Chapter 16: Acquisition Method - Leveraged Procurements	2.1.1 Plan Buying Strategy
Chapter 17: Protest and Post Award Disputes	3.1.4 Award Contract
Chapter 18: Purchase Documents	1.7 Communication and Documentation
Chapter 19: Disbursements, Financing and Payment Programs	4.1.1 Fulfill Contract
Chapter 20: Receiving, Inspection, Acceptance Testing and Acceptance or Rejection	4.1.2 Ensure Quality
Chapter 21: Contract Administration	4.1.1 Fulfill Contract
Chapter 22: Reporting Requirements	4.1.1 Fulfill Contract
Chapter 23: Generative Artificial Intelligence ("GENAI")	1.5 Situational Assessment